



A DIFFERENT WAY OF THINKING

Carbon Reduction Plan

EDITION

June 2026

Carbon Reduction Plan

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Commitment to achieving Net Zero

Supplier name	Strasys Ltd
Publication date	29 June 2026
Reporting period	1 April 2025 to 31 March 2026 (FY26)
Baseline year	1 April 2024 to 31 March 2025 (FY25)
Organisational boundary	UK operations of Strasys Ltd
Prepared in accordance with	PPN 006 (formerly PPN 06/21)

Strasys is a Decision Intelligence organisation for healthcare. We help NHS trusts, integrated care boards and hospital groups make better decisions, releasing trapped value, reducing unwarranted variation, and removing activity that adds cost without adding benefit to patients. We work inside a health system responsible for roughly four to five per cent of England's total carbon footprint, and we do not treat our own environmental responsibility as separate from that mission.

Strasys Ltd is committed to achieving Net Zero greenhouse gas emissions across our operations by **2045**, five years ahead of the UK Government's 2050 target. We maintain our direct operational emissions (Scope 1 and Scope 2) at Net Zero and are reducing our remaining footprint, overwhelmingly business travel, to Net Zero by that date. As a remote-first professional services SME with no permanent office and no corporate fleet, our footprint is already small; our ambition is to keep it small as we grow and to eliminate it entirely well ahead of the national deadline.

FY26 at a glance. Footprint **5.58 tCO₂e**, down **~17%** on the FY25 baseline, driven by a **20% cut in business travel**. Scope 1 and Scope 2: **zero**. Net Zero target: **2045**.

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Baseline emissions footprint

Baseline emissions are the greenhouse gases emitted in a selected baseline year and form the reference point against which future reductions are measured. FY25 (1 April 2024 to 31 March 2025) is our baseline year and our first year of reporting under PPN 006.

Emissions category	FY25 baseline, tCO ₂ e
Scope 1 (direct emissions – owned combustion, fleet)	0.00
Scope 2 (purchased electricity)	0.00
Scope 3 – required subset under PPN 006	
Business travel – electric vehicle	1.02
Business travel – hybrid vehicle	4.25
Business travel – rail	0.97
Employee commuting (remote-first – de minimis)	0.00
Waste generated in operations	0.00
Upstream transportation and distribution	0.00
Downstream transportation and distribution	0.00
Additional voluntary disclosure	
Cloud services (Microsoft Fabric / AI)	0.48
Total reported emissions	6.72

Scope 1 and Scope 2 are nil: Strasys operates no owned combustion assets, no permanent office premises and no corporate fleet. Employee commuting is reported as de minimis under the remote-first model; waste and upstream/downstream transport are not material to a fully digital professional-services delivery model and are reported as nil in accordance with PPN 006. Cloud and AI usage sits outside the five required Scope 3 categories and is disclosed voluntarily as operationally relevant.

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Current year emissions (FY26)

In FY26 (1 April 2025 to 31 March 2026) Strasys maintained its remote-first operating model with no permanent office or corporate fleet. Business travel reduced by approximately 20% against the FY25 baseline, while cloud and AI-enabled analytics usage (Microsoft Fabric) increased as our digital delivery deepened. FY26 figures are estimated on a like-for-like basis, applying the confirmed reduction in business-travel activity to the FY25 travel profile.

Emissions category	FY25 baseline	FY26 estimate	Change
Scope 1	0.00	0.00	–
Scope 2	0.00	0.00	–
Business travel – electric vehicle	1.02	0.82	–20%
Business travel – hybrid vehicle	4.25	3.40	–20%
Business travel – rail	0.97	0.78	–20%
Employee commuting	0.00	0.00	–
Waste generated in operations	0.00	0.00	–
Upstream transportation and distribution	0.00	0.00	–
Downstream transportation and distribution	0.00	0.00	–
Cloud / Microsoft Fabric / AI †	0.48	0.58	+20%
Total reported emissions	6.72	5.58	–17%

† Cloud / Fabric / AI is a voluntary disclosure outside the five required Scope 3 categories; the FY26 figure is an estimate reflecting increased usage and is subject to confirmation. It is immaterial to the overall result.

The FY26 total of 5.58 tCO₂e represents an estimated reduction of approximately 1.14 tCO₂e (around 17%) against the FY25 baseline, driven principally by lower business travel and partly offset by increased AI and cloud-based analytical activity.

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Methodology

Emissions have been calculated in line with the GHG Protocol Corporate Accounting and Reporting Standard and, where applicable, the Corporate Value Chain (Scope 3) Standard. UK Government (DESNZ / DEFRA) 2024 greenhouse gas conversion factors have been used for travel-related emissions. Cloud, AI and Microsoft Fabric emissions are estimated using available supplier sustainability information and proportional usage assumptions, and should be treated as a reasonable operational estimate rather than independently assured data. FY26 current-year figures are an estimate derived on a like-for-like basis from the confirmed change in activity against the FY25 baseline. The organisational boundary covers UK-based operations of Strasys Ltd; as the business grows, we will review whether additional Scope 3 categories should be measured and disclosed.

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Emissions reduction targets

To maintain progress toward Net Zero, Strasys has adopted the following targets against the FY25 baseline:

- **Maintain Net Zero Scope 1 and Scope 2 emissions** through our remote-first operating model.
- **Reduce absolute business-travel emissions by 25% by 2030**, and reduce business-travel emissions per FTE by 25% over the same period, ensuring reductions are real in absolute terms, not only relative to growth.
- **Continue to reduce reliance on hybrid-vehicle travel**, replacing journeys with rail, electric vehicles or remote delivery where practical. Hybrid travel remains our single largest source.
- **Improve the measurement of Scope 3 emissions over time**, particularly cloud, AI and digital-infrastructure usage as supplier-specific carbon data becomes available.
- **Achieve Net Zero across our entire footprint by 2045**, addressing any genuinely residual emissions through certified, high-integrity carbon removal.

Strasys has already achieved an estimated reduction of approximately 17% in total reported emissions against the FY25 baseline, driven principally by reduced business travel.

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Carbon reduction projects and environmental management measures

Completed and in effect

- A remote-first operating model that eliminates office-based Scope 1 and Scope 2 emissions entirely.
- Use of virtual collaboration tools for internal meetings, client workshops and project delivery where appropriate.
- Use of rail and electric-vehicle travel in preference to higher-emission options for client work.
- **Fully digital deliverables:** reports, dashboards and board packs are produced and delivered electronically, with no print or physical-distribution footprint.
- Regular review of in-person client engagement to ensure travel is purposeful and proportionate.

Planned

- Introduce an annual travel review, assessing business-travel emissions by mode and by client engagement.
- Strengthen travel decision rules so in-person attendance is prioritised where it adds clear client, stakeholder or delivery value.
- Improve data capture for cloud, AI and Microsoft Fabric usage.
- Assess formal carbon-accounting tools or external validation, and certified carbon removal for residual emissions, as the business grows.

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Beyond our own footprint: the carbon we help the NHS remove

Our most significant contribution to Net Zero is not the carbon we avoid in our own operations: it is the carbon we help our clients remove from theirs.

A substantial share of NHS emissions is embedded in the delivery of care itself: in unnecessary outpatient follow-ups, avoidable admissions, duplicated diagnostics, and activity that consumes resource and carbon without improving outcomes for patients. Identifying and removing that low-value activity is precisely what Strasys exists to do. When we help a trust reduce its follow-up-to-new ratio, redesign a fragile pathway, or release capacity that was being consumed by avoidable demand, the carbon taken out of that health system is of an order of magnitude that dwarfs our own operational footprint. We are committed to making this contribution explicit: where an engagement materially reduces low-value clinical activity, we will work with our clients to quantify the associated carbon avoided, so that decarbonisation is recognised as a measurable benefit of better decisions, not an afterthought to them.

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Declaration and sign-off

This Carbon Reduction Plan has been completed in accordance with PPN 006 (formerly PPN 06/21) and the associated guidance and reporting standard. Emissions have been reported and recorded in accordance with the GHG Protocol Corporate Accounting and Reporting Standard and, where applicable, the Corporate Value Chain (Scope 3) Standard. FY26 current-year figures are presented as a reasonable operational estimate, as described in the Methodology. This plan has been reviewed and approved at Board level and is published on our UK website and updated annually.

Signed on behalf of Strasys Ltd:



Naeem Younis

Chief Executive Officer, Strasys Ltd

Date: 29 June 2026

